

- Bruce Alan Ian DINGWALL, Chief Executive, Venture Production plc. For services to the Oil and Gas Industry in the UK.
- Dr. Elaine Margaret DRAGE, J.P., Director, Trade and Development, Department of Trade and Industry.
- The Very Reverend John DUNLOP, Minister, Rosemary Presbyterian Church, Belfast. For services to the community in Northern Ireland.
- Anthony Gordon DUNNETT, Chief Executive, South-East England Development Agency. For services to Economic Development.
- William EDGAR, Director of Engineering, John Wood Group. For services to Industry in Scotland.
- Professor Gwilym Barrie EDWARDS, Head, Department of Veterinary Clinical Science, University of Liverpool. For services to Veterinary Science.
- Malcolm Trevor EVANS, Deputy Director, Business Tax, Inland Revenue.
- David Leonard FELWICK, Deputy Chairman, John Lewis Partnership. For services to Retailing.
- The Very Reverend Graham FORBES, Provost, St Mary's Cathedral, Edinburgh. For services to Public Life in Scotland.
- Michael James FRATER, Chief Executive, Borough of Telford and Wrekin. For services to Local Government.
- Janet Marion, Mrs. GAYMER, Chair, Employment Tribunal System Taskforce. For services to Employment Law.
- David William GIBSON, lately Chief Executive, Association of Colleges. For services to Education.
- Sheila, Mrs. GLEIG, Chair, British Coal Superannuation Scheme and Trustee of the Mineworkers Pension Scheme. For services to the Coal Industry.
- Professor Keith GULL, Wellcome Trust Principal Research Fellow, University of Oxford. For services to Microbiology.
- Stephen Graham HALLIDAY, Banking and Financial Services Director, Post Office Ltd. For services to Banking.
- Brian Edward HIBBERT, Managing Director, INSYS Ltd. For services to the Defence Industry.
- Dr. Andrew Anthony HOLT, Head, Information Services Group, Department of Health.
- Stephen Geoffrey HOUGHTON, Leader, Barnsley Metropolitan Borough Council. For services to Local Government.
- Hugh Winston HOWE, Headteacher, Fir Vale School, Sheffield. For services to Education.
- Richard John HUNT, President and Past Chairman, Institute of Logistics and Transport. For services to the Logistics and Transport Industries.
- Christopher Trelawney JAGO, Managing Director, NR (CTRL) Ltd. For services to the Channel Tunnel Rail Link.
- Martin Osborne JOHNSON, O.B.E. For services to Rugby Union.
- David Herbert JORDAN, Chairman and Managing Director, Philips Electronics. For services to the UK Electronics Industry.
- William JORDON, Headteacher, Dyke House School, Hartlepool. For services to Education.
- Dr. Christopher John KITCHING, Secretary, Historical Manuscripts Commission. For services to Manuscript Heritage.
- Professor Andrew Ross LORIMER, lately President, Royal College of Physicians and Surgeons, Glasgow. For services to Medicine.
- David Lindsay MACKIE, Q.C. For services to Pro Bono Legal Work.
- Dr. James Loy MACMILLAN, Composer and Conductor, BBC Philharmonic Orchestra. For services to Music.
- Dr. John Walton MARSHALL, D.L., Regional Commissioner, NHS Appointments Commission. For services to the NHS.
- Nicholas Charles Niels MATHESON, Chief Executive, Government Car and Despatch Agency.
- John Edward MCCONNELL. For public service.
- Arthur David MCCOURT, Chief Executive, Highland Council. For services to Local Government.
- Elizabeth Adele, Mrs. MCEVILLY, Clinical Nurse, Paediatric Diabetes. For services to Children with Diabetes.
- Professor Richard Edward MILBURN, lately Professor of Community Education, University of Strathclyde. For services to Community Education and Young People.
- Isabella Krystyna, Mrs. MOORE, President, British Chambers of Commerce. For services to Commerce.
- Geoffrey MUIRHEAD, Chief Executive, Manchester Airports Group. For services to Aviation.
- Stephen Christopher MURPHY, Chief Officer, Northumbria Area. For services to the National Probation Service.
- David NICHOLSON. For services to the NHS.
- Ms Alison NIMMO, lately Chief Executive, Sheffield One. For services to Urban Regeneration.
- Jeffrey ORD, Q.F.S.M., Firemaster, Strathclyde Fire Brigade. For services to the Fire Service.
- Martin PEACH. For public service.
- Charles John PERRIN. For charitable services, especially to Health and Education in London.
- Alan Michael PICKERING, Chairman, European Federation for Retirement Provision. For services to Occupational Pensions.
- Antony George PIKE, Chairman, Home-Grown Cereals Authority. For services to the Arable Crops Industry.
- John Andrew PINDER. For services to e-Government, Cabinet Office.
- Philip PULLMAN, Writer. For services to Literature.
- Alan William RAMAGE, lately Keeper and Chief Executive of the Registers of Scotland.
- David Edward John RAMSDEN, Team Leader, Economic and Monetary Union Policy, H.M. Treasury.
- Nigel Frederick READER, Director of Finance, Environment Agency. For services to the Environment.
- Dr. Malcolm Christopher REED, Director General, Strathclyde Passenger Transport Executive. For services to the Transport Industry.
- Professor Philip Howell REES. For services to Human Geography.
- Simon George Michael RELPH, Independent Film Producer and lately Chair, BAFTA. For services to the British Film Industry.
- Bernard Francisco RIBEIRO, Consultant General Surgeon, Basildon and Thurrock University Hospitals NHS Trust. For services to Medicine.
- Anthony de Villeneuve RUSSELL-ROBERTS, Administrative Director, Royal Ballet. For services to Dance.